



% RDUG RI 76SXHFWDQW LQJ  
0D\  
(GPLQVWHU 6WXGHQW 8QLRQ %XLOGLQJ

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OLVVWRDQWH1PHQWK ,GDKR &ROOHJH PHHWV WKKHGHQMMWHRHSQRDHUL  
DQWKH QRUWFRHPUPQGQGWKRV LW VHUYHV WKURXJK D FRPPLWPHQ  
HGXFDWLRQDO H[FHOOHQFH FRPPXQLW\ HQJDJPHPHQW DC

7KLV PHHWLSDJFELQDQHVV PHHWLQJ RI WIKIH %RDUG WUDXMHWH\$IXEOLF FRPPHQ  
PRQWKO\ PHHWLQJV ,W GRHV QRW WDNH SXEOLF FRPPHQW DW VSHFLDO E

S P'ULIWZRRG %D\ 5RRP  
&RQYHQH &DOO WR 2UGHU 9HULILFDWLRQ RI 4XRUXJRHJRU\ OF.HQ]LH  
\$FWLRQ ORWLRQ IRU ([HFXWLYH 6HVVLRLQ XQGHU ,GDKR &RG

SP/DNH &RHXU G†\$OHQHHR KRWRPSIVQGQLF ]RRP XV M  
&RQYH&DOO W&H2WLQHFDWLRQ RI 4XRUXP \*UHJRU\ OF.HQ]LH  
3OHGJH RI \$OOHJLDQFH  
\$FWLRQ 'LV%RDWLRQHJD &RPPXQLFDWLRQ DQG 'HFWMJLQVOF.HQ]LH

\$GMRXUQ

([HFXWLYH VHVVLRQV PD\ EH FDOOHG IRU WKH SXUSRHV RI F  
† D 7R FRQVLGHU KLULQJ D SXEOLF RIILFHU HPSOR\H  
ZKHUHLQ WKH UHVSHFWLYH TXDOLWDHWHQHGLQHQXWQVILQH  
RU QHHG 7KLV SDUDJUDSK GRHV QRW DSSO\ WR ILOOLQJ D YD  
VWDIILQJ QHHGV LQ JHQHUDO E 7R FRQVLGHU WKH HYDOXDV  
FRPSO\ RU FKDUJHV EURXJKW DJDLQVW D SXEOLF RIILFHU  
RU SXEOLF VFKRRQ VWKGHQW F>@GDKR&RGH DWLQJ UHJDUGLQ.  
LQWHUVW LQ UHDO SFRSHUWG @, G&R&L&GRH RIUGV WKDW DUH F  
GLVFORVXUH H>@GDKR &RGH @ FRQVLGHULQJ SUHOLPLQDU\ QHJR  
WUDGH RU FRPPHUFH LQ ZKLFK WKLV JRYHUQLQJ ERG\ LV LQ F  
>, GDKR &RGH I @ FRPPXQLFDWLRQ ZLWK OHJD FRXQVHLOH  
OLWLJDWLRQ†>, GDKRL&@GFHRPPXQLFDWLRQ ZLWK ULVN PDQDJHI  
SHQGLQJ LPOLQHQWDO DLPV

7KIRSHQHVVS RQWLRQ HRIWVQHDGYHUWLHG IRU SP DQG ZLOO  
SP E&WFRQYH&QMHU ZKSRQHWKSLRU H[HFXQWLSYRUWHRQLRI WKH  
HQGV